



HUNGER RELIEF AFRICA

"Feeding Vulnerable Communities"



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ANNUAL REPORT 2023



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EXECUTIVE SUMMARY

Hunger Relief Africa is a non-profit organization that operates with the mission of building hope and nourishing lives. The organization's operations are primarily based on a well-coordinated response to hunger and food insecurity. This is achieved through various strategies such as feeding, strengthening, leading, and empowering vulnerable households in communities, emergencies, and natural disaster situations.

Despite the numerous challenges faced, Hunger Relief Africa is proud to highlight its positive developments and progress made throughout 2023. These achievements were only made possible through our resilient partnerships and unwavering cooperation from all the people we have had the privilege of working with. One major accomplishment was achieving compliance with legal requirements, which includes acquiring a post-box number and Tax Identification Number (TIN). This achievement underscores our commitment to excellence, innovation, and creating a meaningful social impact.

We officially launched Hunger Relief Africa on March 15, 2023, in Uganda. The launch marked a significant milestone in our operations, establishing our presence and commitment to fight hunger in the region. In terms of marketing and visibility efforts, we have started to create and distribute impactful materials. We have developed items such as tear drop banners, pull-up banners, and branded T-shirts. These materials have significantly enhanced our visibility and have been instrumental in propagating our message wider.

We successfully established a physical coordination office in the Kira Municipal Council-Wakiso District. This strategic location has allowed us to better coordinate our efforts and be more accessible to those we serve.

A major highlight of the year was the launch of an empowerment project geared towards empowering women-headed households and farmer's groups on improving food security and livelihoods. This initiative aims to support these often overlooked demographics in becoming self-sufficient, productive contributors to their communities. Our project focused on commercializing bio-fortified maize and soya bean production in Northern Uganda, specifically in the districts of Amuru, Omoro, Gulu, and Nwoya. The introduction of these crops is expected to increase food security and improve nutritional outcomes for those residing in these areas.

We implemented a comprehensive executive staff recruitment exercise, which included several key volunteer positions. This strategy has been instrumental in strengthening our organizational structure and enhancing our ability to serve those in need.

Despite our achievements, we encountered several challenges that tested our resilience and adaptability. One of the major hurdles was the direct link between hunger and the effects of climate change. This link manifested prominently through severe droughts experienced in parts of Uganda and East Africa, areas where HRA operates extensively. In addition to environmental challenges, we also faced issues related to community resistance and cultural barriers. These factors can significantly hinder acceptance and participation in food production programs. Moving forward, we are committed to finding ways to navigate these obstacles and continue serving those most vulnerable to hunger.

As we conclude our first year of active operation, we are poised for further growth and impact. Our journey, though young, has been marked by significant strides in the fight against hunger and food insecurity in Uganda.

We express profound gratitude to our supporters, partners, and the communities we serve. Their unwavering commitment and dedication to our cause have been instrumental in our successes. Our work has received considerable backing from various stakeholders such as: Government agencies, Non-governmental organizations, civil societies, Learning institutions, Beneficiaries. Their involvement has bolstered our capabilities and increased our confidence in making a meaningful change.

As we look forward to another year of work, we remain steadfast in our commitment to alleviate hunger and improve food security in Uganda. With continued support from all our stakeholders, we are confident that Hunger Relief Africa will continue to grow and make even more impactful change in the lives of those we serve.

1. INTRODUCTION

Hunger Relief Africa a non-profit relief organization whose mission is building hope and nourishing lives through well-coordinated response to hunger, anchored on strategies of feeding, strengthening, leading, and empowering of food insecure vulnerable households in communities, emergencies, and natural disaster situations. Inspired by the African Development Bank (AfDB) strategy "Feed Africa", we are driven to transform agriculture in Africa. With its African headquarters in Kampala, Uganda, the organization is willing to work and partner directly with food-insecure communities in collaboration with governments, the Ministry of Agriculture, Ministry of Health, UN Development bodies, International Civil Society Organizations, National and Local Community Based Organizations, Research Institutions, and national and international Policymakers. Registered as a Company Limited by Guarantee in November 2022, in the process of obtaining its license from NGO registration services Bureau, launched its operations in March 2023. Our target groups are Orphanage Young Children, Young Single Mothers, Pregnant Mothers, People with Special Disabilities and Older Persons above 60 years. Our Areas of Focus Agriculture, Humanitarian, Health, and Education sectors. This document presents our inaugural 2023 report, outlining our mission, strategies, and achievements in building hope and nourishing lives within vulnerable households.

i. Problem We Are Addressing

Food insecurity is a significant crisis in many African communities, with Uganda being one of the most affected countries. The issue persists due to factors such as drought, economic instability, conflict, and poor agricultural practices. Our organization aims to alleviate this problem by providing well-coordinated response mechanisms to this crisis.

ii. Our Mission

To lead in building hope and nourishing lives through well-coordinated response to hunger in our African communities.

iii. Our Vision

A hunger free African communities.

iv. Our Core Values

Service, Integrity, Stewardship, Respect, Accountability, Collaboration, Inclusion & Diversity.

v. Goals & Objectives

Our commitment is to ensure that each individual has access to sufficient, safe, and nutritious food that meets their dietary needs and food preferences. We aim to provide solutions that address the root causes and consequences of hunger. Our primary objectives include:

- 1) **Ensuring Access to Nutritious Food:** The primary goal of this initiative is to make sure that the families and people we serve have access to enough nutritious food. Ensuring food accessibility will help in mitigating health risks related to malnutrition and undernourishment.

- 2) **Implementing Community Specific Food Waste Rescue Programs:** We aim to implement tailored food waste rescue programs that respond to the changing needs of our communities. This objective is designed to effectively manage resources and reduce waste.
- 3) **Public Education and Awareness:** Creating public awareness about the issues of hunger is crucial in our fight against it. We strive to educate the public and support information sharing across public and private sectors about the importance of food security.
- 4) **Advocacy:** We are committed to advocating for policies at both local and central government levels that will improve food access for low-income households. By doing so, we hope to help those suffering from hunger to access government food assistance programs more effectively.
- 5) **Strengthening Connections Between Food Access Programs and the Healthcare Sector:** Recognizing that health and nutrition are closely linked, we aim to strengthen connections between food access programs and the healthcare sector. This will ensure a holistic approach towards tackling the issue of food insecurity.
- 6) **Support Food and Agriculture Investments in Marginalized Communities:** Finally, we are dedicated to supporting programs that invest in food and agriculture within food insecure and marginalized communities, with a view of improving their food security

By addressing these goals & objectives, we aim to build a community where everyone has the opportunity to eat healthily, every day.

vi. Our Domestic Relief Sourcing Model

Hunger Relief Africa (HRA) has devised a unique approach to its relief sourcing model. The focus is on domestic donations, with a goal of obtaining up to 50% in physical products and another 50% through grant-seeking financing. With this model, HRA sets an ambitious target - providing an equivalent of \$3.5 million meals to communities all over Africa, starting with Uganda.

vii. Scope

This report covers our first year of operation in which we have laid a strong foundation for our mission. The scope includes HRA's:

1. Feeding programs aimed at providing immediate food relief.
2. Strengthening initiatives focused on enhancing resilience among communities.
3. Leadership strategies that seek to align with local and international partners in combating food insecurity.
4. Empowerment programs designed to equip individuals and communities with skills and resources for sustainable food production

However, for the success of HRA's mission, the following requirements are necessary:

1. **Funding:** Adequate financial resources are needed to support our feeding programs, skill training initiatives, and the overall operational costs of the organization.
2. **Partnerships:** Collaborations with local governments, international agencies, and other relevant stakeholders can help us broaden our reach and enhance our efforts.
3. **Volunteers:** A dedicated team of volunteers is essential for executing our programs efficiently and effectively.
4. **Technology Advancements:** Leveraging technology in areas such as data collection and analysis, communication, and agricultural best practices can significantly improve our impact.
5. **Policy Advocacy:** Advocating for favorable policies can create an enabling environment for our work and the communities we serve.

viii Our Response to UN SDGs

- i. **Zero Hunger:** End hunger, achieve food security and improved nutrition, and promote sustainable agriculture.
- ii. **Good Health and Well-being:** Ensure healthy lives and promote well-being for all at all ages.
- iii. **Gender Equality:** Achieve gender equality and empower all women and girls.
- iv. **Decent Work and Economic Growth:** Promote sustained, inclusive and sustainable economic growth, full and productive employment, and decent work for all.
- v. **Responsible Consumption and Production:** Ensure sustainable consumption and production patterns.
- vi. **Climate Action:** Take urgent action to combat climate change and its impacts.

2. IN FOCUS: OUR STRATEGIC PLAN 2023-2027

Hunger relief Africa is governed by the five years focus on expanding feeding, leading, advocacy and partnering with organizations and increase volunteer base to maximize our impact and reach more communities in desperate need of food.

3. MAJOR ACHIEVEMENTS

i. Official Launch of Hunger Relief Africa

On the 15th of March 2023, Hunger Relief Africa (HRA) marked a significant milestone by successfully launching its operations in Uganda. The event was graced by notable dignitaries including Hon. Victoria Sekitoleko, a former Minister of Agriculture in Uganda, and Dr. Abubakar Muhammad Moki, who serves as the Commissioner of Policy Development and Capacity Building at the Office of the President in Uganda.

The main topic of discussion during the launch centered around the alarming situation of the food crisis in the Horn of Africa. It's been reported that approximately 22 million people are in dire need of food. Even more distressing is the fact that an estimated 5.1 million children throughout Africa are malnourished; this is particularly prevalent in drought-stricken areas such as Kenya, Ethiopia, and Somalia.

Currently, available data indicates that there are 18 million Ugandans grappling with food

insecurity. The most vulnerable groups include orphaned children, young single mothers, individuals with disabilities, and those aged over 60 years.

HRA is steadfastly committed to addressing the pressing issues of food insecurity, the hunger crisis, and disaster response within affected communities throughout Uganda. There's a grand vision to expand these efforts to other parts of Africa and eventually, to the rest of the world. As we commence our operations, HRA relies heavily on the benevolence of individuals and organizations alike. We remain hopeful that through continued generosity, we will be able to achieve our mission and provide sustainable solutions for those affected by hunger.

ii. Organisation Registration

Despite still wait for an operation license and permit, which is already in the pipeline, our commitment to humanitarian service, accountability, and transparency remains unwavering.

Our adherence to government regulations for NGOs reflects our operation with integrity, ensuring we comply fully with the laws and regulations of our country of operation.

iii. Marketing, Visibility, and Publicity

Our marketing efforts have begun to take shape through the creation and distribution of impactful materials. Items such as tear drop and pull up banners, along with branded T-shirts, have enhanced our visibility substantially. This allows us to effectively communicate our mission and engage more efficiently with the public. With a strongly active communication department within the organization, corporate email addresses were established to further enhance our reach and accessibility.

vi. Office Establishment

Hunger Relief Africa has successfully established a physical coordination office. This office is conveniently situated in the Kira Municipal Council-Wakiso District. The primary purpose of this establishment is to serve as a strategic base for our numerous interventions, which includes field research, volunteer coordination, and a variety of traveling programs. This central hub allows us to effectively coordinate our activities and actively engage with the community in our efforts to alleviate hunger.

v. Field Research and Community Engagement

Committed to our mission of implementing evidence-based interventions, HRA has embarked on an extensive field research initiative. We are currently interacting with women farmer groups in the Districts of Amuru in northern Uganda.

Our intent is to gain a comprehensive understanding of the dynamics of food insecurity in Uganda. The insights derived from this research will play a vital role in shaping our future projects. It will ensure that our interventions are meticulously tailored to meet the specific needs of the communities we serve.

4. PROJECTS AND PROGRAMS

a) Food Security and Livelihood Project

In our inaugural year, we have launched an empowering program geared towards women-headed households and farmer's groups. Our project focuses on commercializing bio-fortified maize and soya bean production in Northern Uganda, specifically in the districts of Amuru, Omoro, Gulu, and Nwoya.

The primary objective of this project is to assist vulnerable women-headed households & farmer-groups through the provision of improved nutritious food. Currently, about 1,200 rural women headed households & farmer groups, children, and older persons above 60 years are grappling with food insecurity and hunger crisis in these four districts. Through our interventions, we aim to benefit these affected groups directly and indirectly over the next 12 months (August 2023- July 2024) of project implementation.

b) Food Donation Software Application Development

The aim is to bridge the gap between donors, organizations and hungry persons in need, thus reducing food waste in our communities. In line with this strategy, a new food donation software application shall be developed. This innovative solution is designed to conveniently link food donors with those in need. Potential donors could include grocery stores, commercial farmers, supermarkets, retailers, food processing companies, restaurants and even individual household donors. The application will also involve volunteers and organizations in the process. The core objective of this software application is to streamline the process of food donations. By making the system easier and more efficient, it can effectively connect surplus food providers with those who urgently need them in our community. It's a digital step towards minimizing food wastage and maximizing hunger relief efforts.

c) Staff Appointments and Recruitment

Hunger Relief Africa has always recognized the importance of having competent and experienced individuals to lead and manage its operations effectively. Over the course of the past year, HRA implemented a comprehensive executive staff recruitment strategy, which included several key steps:

Job Position Identification

The first step in this process was to identify key leadership and managerial roles necessary for effective operations and expansion. These positions include:

- Executive Directors (Founders)
- Chief Executive Officer
- Communications Officers
- Volunteer Staff
- Board Members

— Job Vacancies Advertisement

Once these positions were identified, job vacancies were advertised through various platforms. The primary platform used was the organization's own website at www.hungerreliefafrica.org. HRA strongly encourages internal candidates to apply, promoting career growth within the organization.

— Promotion of Volunteer Opportunities

In addition to standard job roles, HRA also took steps to promote volunteer opportunities. These opportunities were shared through:

- Social Media
- Community Outreach Events
- Collaborations with Local Universities and Institutions

Volunteers play a crucial role in the food relief agency's activities, contributing their time, skills, and dedication to support the agency's mission. The recruitment of volunteers followed these steps.

— ***Screening and Selection***

The organization has adopted a comprehensive and rigorous screening process. This includes reviewing applications thoroughly, conducting interviews to assess the candidate's suitability, and checking references to ensure credibility.

The agency has a specific interest in candidates possessing relevant experience in the field of food relief and humanitarian work. Additionally, candidates demonstrating a strong commitment to serving vulnerable communities have been given significant consideration during the selection process.

— ***Award of Contracts and Orientation***

Candidates deemed successful following the screening process are awarded appointment letters and job contracts. These documents carry specific job descriptions tailored to their appointed positions. To familiarize the new recruits with the organization's culture, goals, and objectives, they participate in orientation sessions and training. These activities are designed to align their work ethics and responsibilities with the organization's mission.

— ***Consultation and Enhancement of HRA's Capacity***

In pursuit of excellence and continuous growth, the HRA has engaged consultants from various fields. This roster includes a Legal and compliance officer, an Economist, a Knowledge management policy specialist, and an I.T specialist. Their collective expertise is expected to enhance HRA's capacity, promote efficient service delivery, and foster a culture of knowledge-driven decision making.

d) Administrative Milestones

In our recent administrative strides, Hunger Relief Africa has made significant progress in streamlining our communication and fiscal practices. The acquisition of a Post box number and generation of corporate email addresses for our staff has fostered new streams in our communication channels.

This has enabled efficient receipt of correspondence and facilitated our engagement with stakeholders. Additionally, we have successfully obtained a Tax Registration Number (TIN), underscoring our commitment to responsible and transparent fiscal practices.

e) Looking Ahead

As we conclude our first year of active operation, Hunger Relief Africa is poised for further growth and impact. We express profound gratitude to our supporters, partners, and the communities we serve. With continued backing from various stakeholders such as the government, non-governmental organizations, civil societies, learning institutions, and beneficiaries, we have immense confidence in our ability to effect meaningful change in the fight against hunger and food insecurity in Uganda.

We look forward to maximizing our reach and deepening our impact in the upcoming years.

5. MAJOR CHALLENGES

The year 2023 was a significant period for HRA. However, we also encountered several challenges that tested our resilience and adaptability. One of the major hurdles was the direct link between **hunger** and the effects of **climate change**. This link manifested prominently through severe droughts experienced in parts of Uganda and East Africa, areas where HRA operates extensively.

These droughts have hit many parts of our operational regions, disrupting food production and stability. This instability has a direct impact on the livelihoods of the communities we serve, making it an issue of utmost concern for us.

In addition to environmental challenges, we also faced issues related to community resistance and cultural barriers. These factors can significantly hinder acceptance and participation in food production programs. It is crucial to note that these barriers not only pose a challenge to the efficient implementation of our initiatives but also make it difficult for us to achieve our mission of alleviating hunger.

However, despite these challenges, we are proud to mention that we have seen many positive developments and good progress throughout 2023. These successes were made possible through our resilient partnership with other organizations and the unwavering cooperation from the people we work with.

Our focus for the upcoming years will be to strategize our efforts towards overcoming these hurdles while continuing to make positive strides in our mission. We remain committed to alleviating hunger and creating sustainable food systems, even amidst adversity.

6. LESSONS LEARNT FROM FOOD SECURITY INTERVENTIONS

— *Consistent Community Engagement*

One of the key lessons learnt from our various interventions is the need for consistent community's engagement and participation in different stages of the intervention, from needs assessments and planning to implementation and evaluation. This enables the members to take ownership of the initiative and maintain active interest.

— *Contextual Understanding*

It is crucial to have a contextual understanding of the communities we serve. This involves conducting thorough analysis to gain a deeper understanding of local culture, customs, and challenges related to food security.

— *Collaboration and Partnerships*

The importance of collaboration and partnerships cannot be overstated. Working hand in hand with local organizations, government entities, and other relevant stakeholders helps leverage resources, share knowledge, and enhance project implementation.

— *Holistic Approaches to Food Security*

The need for holistic approaches to food security that not only address immediate hunger issues but also focus on long-term sustainable solutions has become increasingly clear. This involves considering aspects such as agricultural practices, nutrition, and resilience-building

— ***Monitoring, Evaluation, and Learning***

In order to ensure continuous improvement and make informed decisions, it is necessary to have robust monitoring, evaluation, and learning frameworks in place. These help track progress, identify gaps and adjust strategies as needed.

— ***Successes and Impact***

By documenting our successes and impact, we can demonstrate the increased availability of food among targeted communities through success stories and data.

— ***Enhanced Agricultural Practices***

Our experiences underscore the need for focusing on enhanced agricultural practices. Implementing sustainable and improved agricultural practices leads to increased crop yields and diversified food production.

— ***Strengthened Community Resilience***

Finally, we have learnt that it is crucial to work towards strengthening community resilience. This enables communities to withstand shocks, ensuring that they can sustain their food security efforts long after our intervention ends.

7 RECOMMENDATIONS

The following recommendations are derived from an analysis of the current context, challenges faced, lessons learned, and best practices in the field of food security. They provide actionable suggestions to enhance the effectiveness and impact of the organization's interventions in alleviating food insecurity in Uganda.

1) Strengthen Partnership and Collaboration

Fostering strategic partnerships and alliances with relevant stakeholders, such as government agencies, local communities, other NGOs, and private sector actors, can enhance coordination, leverage resources, and share best practices. Establish formal agreements and memorandums of understanding to ensure clear roles, responsibilities, and collaboration mechanisms.

2) Strengthen Food Storage and Distribution Systems

Investing in improved storage infrastructure and technologies, including silos, warehouses, cold storage, and proper packaging, can reduce post-harvest losses and maintain food quality. Enhance transportation and logistics capacities to ensure timely and efficient distribution of food relief to vulnerable communities, particularly in remote and hard-to-reach areas.

3) Enhance Monitoring, Evaluation, and Learning

It's essential to develop robust monitoring and evaluation frameworks to track program progress, measure impact, and ensure accountability.

4) Fundraising and Resource Mobilization

Through diversified funding sources, partnerships, and advocacy, we can enable an effective fund-raising process and mobilize resources efficiently. The key here is diversification of funding sources, forging strong partnerships, and consistent advocacy.

5) Security and Access Measures

To operate effectively in challenging areas, it's essential to enhance security protocols and negotiate access agreements. Adequate security measures can foster a safe environment for operations while access agreements can ease the process of delivery in restricted areas.

6) Climate Change Adaptation

To build climate change resilience among beneficiary communities, it's crucial to incorporate climate-smart practices into food relief programs. This would entail designing programs keeping in mind the possible climate changes and their impact on food production and supply.

7) Coordination and Collaboration

Strengthening coordination with other NGOs, government entities, and stakeholders can foster collaboration and maximize impact. Effective coordination ensures streamlined operations while collaboration can lead to resource sharing, idea exchange, and overall enhanced efficiency.

8) Community Engagement and Empowerment

Overcoming cultural barriers is a significant step towards enhancing the sustainability of food relief interventions. Advocating for initiatives that prioritize community engagement, participation, and ownership can help in achieving this. Engaging with the community not only makes them part of the solution but also helps in understanding their needs better.

8. CONCLUSIONS

This document outlines the significant accomplishments of our organization, Hunger Relief Africa. It highlights key milestones, including our compliance with legal requirements such as acquiring a post-box number and Tax Identification Number (TIN), reinforcing our commitment to excellence, innovation, and social impact.

- I. HRA's efforts in marketing and publicity have played a crucial role in raising awareness about its activities and benefits. As a result, there has been an increase in registration numbers, thereby expanding HRA's reach.
- II. Through strategic research and community engagement, HRA has been able to understand the needs and challenges faced by communities in need of food aid. This has enabled them to tailor their services to better cater to these requirements.
- III. The implementation of food security projects such as the Domestic Relief Sourcing Model and Food Donation Software exhibits HRA's commitment to addressing critical food crisis issues. These initiatives contribute significantly to minimizing food insecurity and wastage, ensuring efficient distribution of resources, and promoting sustainable practices in the agricultural sector.
- IV. The acquisition of a Post Box Number and Tax Identification Number (TIN) are significant administrative milestones for our organization. These achievements not only

signify HRA's establishment but also our strict compliance with legal requirements. These accomplishments not only enhance the organization's credibility but also pave the way for smooth communication and taxation processes, fundamental aspects of any successful organization.

- V. HRA demonstrates a strong commitment to excellence in every aspect of its operations. Our team tirelessly works to ensure we uphold high-quality standards, reflecting our dedication to achieving our mission and vision.
- VI. We continually strive for improvement, embracing innovation to enhance our service delivery. By staying at the forefront of emerging technologies and methodologies, HRA is poised for continued success and growth.
- VII. Our organization is deeply committed to making a positive social impact. Through our various initiatives and programs, we aim to empower communities and drive sustainable development. The potential for further achievements remains promising as HRA continues to evolve and adapt in response to societal needs.
- VIII. Overall, the accomplishments of HRA in various aspects demonstrate its commitment to excellence, innovation, and social impact. As it continues to evolve and embrace emerging technologies and methodologies, the potential for further achievements remains promising.

9. HUNGER RELIEF AFRICA FINANCIAL STATEMENTS

Statement of Activities.

This focuses on the activities of the entire business and includes the following;

- **Revenue:** Lists various sources of income, such contributions, program fees, grants, etc.
- **Expenses:** Expenses are categorized into major programs, fundraising, and management and general costs.
- **Changes in Net Assets:** This reflects the net change resulting from revenues and expenses.
- **Net Assets Classes:** These are classified as without donor restrictions, with donor restrictions and the total.

Statement of Financial Position

This statement shows the financial health of Hunger Relief Africa.

HUNGER RELIEF AFRICA STATEMENT OF ACTIVITIES FOR THE YEAR ENDED 31 DEC 2023

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE			
Contributions	UGX 50,000,000	-	50,000,000
Grants:	-	-	-
Ugandan Government	-	-	-
Non-Ugandan Government	-	-	-
Contributed services and materials	-	-	-
Other loss	-	-	-
Net assets released from donor restrictions	-	-	-
Total revenue	<u>50,000,000</u>	<u>-</u>	<u>50,000,000</u>
EXPENSES			
Program Services:			
Nile Union Star-HRA Program	30,806,000	-	30,806,000
Other countries and strategic programs	-	-	-
Total program services	<u>30,806,000</u>	<u>-</u>	<u>30,806,000</u>
Supporting services:			
Program support	-	-	-
Management and General	33,955,000	-	33,955,000
Fundraising	-	-	-
Total supporting services	<u>33,955,000</u>	<u>-</u>	<u>33,955,000</u>
Total expenses	<u>64,761,000</u>	<u>-</u>	<u>64,761,000</u>
Changes in net assets before other items	(14,761,000)	-	(14,761,000)
OTHER ITEMS			
Exchange loss	-	-	-
De-obligated awards and funds returned to donors	-	-	-
CHANGE IN NET ASSETS	UGX (14,761,000)	-	(14,761,000)

HUNGER RELIEF AFRICA
STATEMENT OF FINANCIAL POSITION
AS OF DECEMBER 31 2023

ASSETS	
	2023
Cash and cash equivalents:	
Headquarters	UGX (14,761,000)
Field offices	-
Total cash and cash equivalents	<u>(14,761,000)</u>
Grants receivable, net	
Travel advances and other receivables	
Prepaid expenses and other assets	
Furniture, equipment, vehicles and leasehold improvements, net	
Right-of-use assets, net	
Accumulated depreciation	
TOTAL ASSETS	UGX <u>(14,761,000)</u>
LIABILITIES AND NET ASSETS	
LIABILITIES	
Accounts payable and accrued expenses	UGX
Due to donors	-
Provision for unanticipated loss	-
Due to Network	-
Operating lease obligations	-
Total Liabilities	<u>-</u>
NET ASSETS	
Without donor restrictions	
Undesignated	(14,761,000)
Designated	-
Total net assets without donor restrictions	<u>(14,761,000)</u>
With donor restrictions	<u>-</u>
Total net assets	<u>(14,761,000)</u>
TOTAL LIABILITIES AND NET ASSETS	UGX <u>(14,761,000)</u>

Statement of Changes in Net Assets

HUNGER RELIEF AFRICA
STATEMENTS OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED 31 DEC 2023

Without Donor Restrictions

	Management Designated		Board Designated		Total Designated	Total Without Donor Restrictions	With Donor Restrictions	Total
	Un Designated	Program Development	Emergency Fund					
Net assets at December 31, 2022	UGX -	UGX -	UGX -	UGX -	UGX -	UGX -	UGX -	UGX -
Changes in net assets	(14,761,000)	-	-	-	-	(14,761,000)	-	(14,761,000)
Net assets at December 31, 2023	UGX (14,761,000)	UGX -	UGX -	UGX -	UGX -	UGX (14,761,000)	UGX -	UGX (14,761,000)

Statement of Activities

HUNGER RELIEF AFRICA STATEMENT OF ACTIVITIES FOR THE YEAR ENDED 31 DEC 2023

	Program Services			Supporting Services			Total Supporting Services	Total Expenses
	Nile Union Star-HRA Program	Other countries and strategic programs	Total Program Services	Program Support	Management and General	Fundraising		
Personnel:								
Ugandan Staff	UGX -	-	-		13,300,000		13,300,000	13,300,000
Other Ugandan payroll		-	-		-		-	-
Fringe Benefits		-	-		-		-	-
National field staff		-	-		-		-	-
Office running expenses:								
Insurance		-	-		-		-	-
Rent and utilities		-	-		-		-	-
Professional fees		-	-		4,100,000		4,100,000	4,100,000
Tariff		-	-		320,000		320,000	320,000
Telecommunications	10,000,000	-	10,000,000		300,000		300,000	10,300,000
Postage and custom fees		-	-		-		-	-
Finance charges		-	-		200,000		200,000	200,000
Meeting expenses		-	-		75,000		75,000	75,000
Human resources		-	-		150,000		150,000	150,000
Office equipment and supplies:								
Office supplies		-	-		2,000,000		2,000,000	2,000,000
Depreciation and amortization		-	-		-		-	-
Equipment rental and maintenance		-	-		160,000		160,000	160,000
Public awareness expenses:								
External relations		-	-		-		-	-
Public information and membership dues		-	-		2,750,000		2,750,000	2,750,000
Project logistics:								
Vehicles		-	-		-		-	-
Radios		-	-		-		-	-
Warehouse		-	-		-		-	-
Electrical systems		-	-		-		-	-
Freight		-	-		-		-	-
Security		-	-		-		-	-
Project expenses:								
Food	1,000,000	-	1,000,000		-		-	1,000,000
Labour	3,000,000	-	3,000,000		-		-	3,000,000
Inputs	8,806,000	-	8,806,000		-		-	8,806,000
Work in progress		-	-		10,000,000		10,000,000	10,000,000
Food security		-	-		-		-	-
Non consumables		-	-		-		-	-
Training	8,000,000	-	8,000,000		600,000		600,000	8,600,000
Subcontracted:								
Subcontracts to partners		-	-		-		-	-
	UGX 30,806,000	UGX -	UGX 30,806,000	UGX -	UGX 33,955,000	UGX -	UGX 33,955,000	UGX 64,761,000

Statement of Cash Flows

HUNGER RELIEF AFRICA STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DEC 2023

CASH FLOWS FROM OPERATING EXPENSES	2023
Changes in net assets	UGX (14,761,000)
Adjustments to reconcile changes in net assets to net cash (used) provided by operating activities:	
Depreciation and amortization	-
Amortization of right-of-use assets	-
Change in discount on long term receivables	-
Forgiveness of debt	-
Increase/decrease in:	
Grants receivable, net	-
Travel advances and other receivables	-
Prepaid expenses and other assets	-
Increase/decrease in:	
Accounts payable and accrued expenses	-
Due to donors	-
Due to Network	-
Operating lease obligations	-
Net cash (used) provided by operating expenses	(14,761,000)
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of furniture, equipment, vehicles, and leasehold improvements	-
Net cash used by investing activities	-
CASH FLOWS FROM FINANCING ACTIVITIES	
Proceeds from line of credit	-
Payments on line of credit	-
Net cash provided by financing activities	-
Net decrease/increase in cash and cash equivalent	(14,761,000)
Cash and cash equivalents at beginning of the year	-
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	(14,761,000)

SUPPLEMENTAL INFORMATION

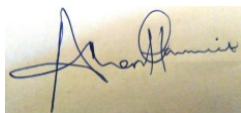
Interest paid	UGX <u> </u>
Right-of-Use Asset	UGX <u> </u>
Operating lease liability for Right-of-Use Asset	UGX <u> </u>

10. LEADERSHIP

The Executive Team

Hunger Relief Africa employs three full-time staff and Six Volunteers or Interns in our Kampala national office, to serve the needs of the people we help and our network of member food beneficiaries and distributors.

1. **Mrs. Harriet Achen - Chief Executive Officer & Head of Programs-** She is providing technical oversight and ensure effective project implementation and quality assurance as guided by the Hunger Relief Africa's Five Years Strategic Plan and the organization's policy guidelines and sharing of strategic information with all stakeholders for informed decision.
2. **Mr. Opio Jerimiah - Finance and Administrative Officer-** He oversees the preparations and examinations of all financial records. Additionally, he performs overviews of the financial operations of the HRA projects at Cluster and regional level in order to help it run efficiently.
3. **Ms. Mercy Barbra Atim- Communications & Partnership Officer-** she is leading in documentation, communication, branding, and knowledge management, learning, and adaptation activities of Hunger Relief Africa's work and maintaining good relations with the public to promote organization's Mission, values, practices and image.
4. **Counsel Robert Okot - Legal and Compliance Consultant -** He provides legal support and guidance to Hunger Relief Africa, ensuring legal complaisance, and promoting good governance practices. Additionally, he receives and addresses all HRA complaints, foresees and advises on possible legal implications of taking certain decisions.
5. **Mr. Ronald Ogwang - Assistant Communications Officer-** He supporting the implementation of the Communications Strategy of Hunger Relief Africa while ensuring organization visibility and positioning as Africa's key Humanitarian hunger relief organization as well as a National food relief agency.
6. **Mr. Shimali Peter - Resources Mobilization Officer -**He oversees grants sourcing and management and integrating its work with the other departments of the project. Additionally, he oversees all aspects of grant administration, risk management, reporting, budgeting tracking and financial and resource mobilization for both the prime, and consortium partners.
7. **Ms. Nangungi Martinah Syrian - Economist for Food Policy Research & Knowledge Management-**She is providing technical assistance to conduct food security related policy research on various socio-economic sectors to inform relevant policies for recommendations, conducting economic policy analysis, including stakeholder engagement and collaboration.
8. **Ms. Kobusinge Racheal - Community Field Officer, Central Region-** she is providing technical assistance to project and Hunger Relief Africa staff; and other key stakeholders to ensure effective linkages and referrals for quality provision of food assistance and other basic needs of the vulnerable persons in the community through evidence-based high impact identification, and support responses in Central region.
9. **Mr. Okello Moses Ariko - Community Field Officer, Northern Region-** He provides technical assistance to project and Hunger Relief Africa staff; and other key stakeholders to ensure effective linkages and referrals for quality provision of food assistance and other basic needs of the vulnerable persons in the community through evidence-based high impact identification, and support responses in Northern region.



Mrs Harriet
CEO and Head of programs